General Statement. Thank you for agreeing to serve on the Club's Advisory Board. We hope you find your Board service educational and rewarding. As the name implies the main function of the Board is to help advise Club Management about all aspects of the Club's operation. As a Board Member your input is highly valued and encouraged but all decision making and any direction of Club staff reside solely with Club Management.

Structure. The Advisory Board is made up of 12 Members. There are 3 groups of 4 Members serving staggered 3 year terms. If a Member cannot serve out their term a replacement Member may be appointed by the Club Manager (GM).

Meetings. Meetings are generally held from April to October and are scheduled for the second Tuesday of most months at 5:30 pm. If enough Board Members participate in Twilight League the May and June meetings may be moved to Mondays. Dinner (if we are meeting in person) will be served during the meeting and every effort will be made to conclude the meeting by 7 pm.

Notice of the meeting will be sent by the GM or Head Pro approximately 10 days in advance of a meeting and will contain a general statement of the topics which he/she would like to discuss and a request for additional items which Board Members might want to talk about. Unless it is specifically requested a formal meeting agenda will not be prepared.

Board meetings are very informal and no votes are taken. Information about all manner of Club operations are shared at the meetings and the opinions and suggestions of all participants are appreciated.

Function. The Advisory Board functions as the liaison between the general membership and Club Management. It is expected that there will be a free flow of information from Management to the Board and on to the members and that a similar flow in the opposite direction will take place as well. Board members should think of themselves as the "eyes, ears, and spokespersons" for Management and as well as the general membership.

Confidentiality/Member Input. Most everything we discuss in Board meetings will be available for consumption by the general membership. When that is not the case it will be made clear during our meetings and it is your obligation to keep such information confidential. At times I will ask for your opinion about various matters and again, unless

it is made clear that general membership discussion and opinions are not appropriate please feel free to seek out the opinions of those whose counsel you value.

Goals. Management has numerous goals with respect to the Board. One of the most important is to educate Board Members about the ongoing operations of the Club. Board Members will be exposed to operational details and many of the "trade-offs" and considerations involved by Management in its decision making. At the same time another goal is to be able to rely upon the Board Members for the opinions and their ability to gather the opinions of the general membership when necessary and/or appropriate. Ultimately the Board exists to help Management make the best decisions possible and to disseminate accurate information to the general membership while debunking rumors which stem from lack of the same.

Responsibility. It is each Board Member's responsibility to attend as many meetings as is reasonably possible and to participate in meeting discussions. In the event issues or questions arise between meetings and Management requests your opinion prompt responses are expected. It is also the responsibility of each participant to be respectful of the other Board members and their opinions whether or not you agree with them. As a Board Member you should be sensitive to your responsibility to put the best interests of the Club and your fellow members ahead of your own personal interests.

It is also your responsibility to set an example for the general Membership. Please comply with all staff requests, pace of play, dress, cart operation, no walking fivesomes guidelines, etc..

Thank you again for serving on the Board. Please do not hesitate to let us know how we can make your experience more rewarding.